

STATE OF NORTH CAROLINA DEPARTMENT OF TRANSPORTATION

BEVERLY EAVES PERDUE
GOVERNOR

EUGENE A. CONTI, JR.
SECRETARY

March 20, 2012

MEMORANDUM TO: AGC-DOT Joint Cooperative Committee Members

FROM: Victor Barbour, PE

SUBJECT: January 19, 2012 Minutes for the Joint Cooperative Committee Meeting

The Joint Cooperative Committee of the AGC-DOT met at 10:00 a.m. on January 19, 2012 at the Board of Transportation Room in the Highway Building in Raleigh with the following in attendance:

Victor Barbour	Ricky Greene	Mike Manning	Natalie Roskam
Kevin Burns	Brad Goodson	Ron McCollum	Ron Shaw
Alan Cahill	Ron Hancock	Marty McKee	Trent Sherrill
Terry Canales	Brian Hanks	Graham T. Moore	John Sullivan
Susan Coward	Berry Jenkins	Donnie Oldham	Burt Tasaico
Steve DeWitt	Daniel Keel	Jason Orthner	Ricky Vick
R.A. Garris	Bryan Long	Chris Poole	Jordan Woodard
Terry Gibson	Mike Long	David Rankin	Sam Young

AGENDA AND DISCUSSION ITEMS

Financial Update Burt Tasaico

Mr. Tasaico reported that the Department is in the process of developing the one year and ten year workplan. These long term projections are based on economic forecasts and crude oil price projections.

The highway use tax and DMV fees are on track with the forecast. The news media is reporting that the number of car sales is up; however, the dollar amount of vehicles purchased is lower than in past years. The highway use tax is 3.0% of the total purchase price of the vehicle. The motor fuels tax is below forecast. The motor fuels tax rate increase in January was less than forecast. The state continues to grow, but the use of fuels is remaining the same due to improved fuel efficiency of the driving fleet. Mr. Tasaico reported that reduced motor fuels tax revenue is expected to be approximately \$100 million below forecast for state fiscal year 2012.

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WEBSITE: WWW.NCDOT.ORG

Letting Projections R.A. Garris

Mr. Garris provided a spreadsheet illustrating the 12-month let list (Attachment #1) and a bar chart with the stacked value of the projected monthly lettings (Attachment #2). This data does not include resurfacing or division let POC contracts. The 12-month let list includes 182 bridges in Design Build Express projects, 91 bridges in TIP projects, and 49 bridges in 17BP projects.

Legislative and Congressional Update

Susan Coward

Ms. Coward reported that SAFETEA-LU has been extended eight times since expiring in October 2009 and is set to expire on March 31st. The discussion for reauthorization is expected to begin in February and will probably require another extension. The Department is following the funding debate in Washington and provided a handout describing possible scenarios for SAFETEA-LU funding (Attachment #3). Funding at the same level as fiscal year 2012 would results in a 4.8% budget cut. There could be an impact to the 12-month let list depending on the outcome of the Federal funding debate.

Ms. Coward relayed Mr. Memory's gratitude to the committee for their efforts to remove the gas tax cap. The N.C. House may propose a gas tax cap in May. The current discussion will not entertain additional revenues to replace the loss of gas tax until possibly 2013. The next committee meeting on lifecycle costs will begin meeting in January to focus on design and process as it relates to pavement design. The next meeting of the Transportation Oversight Committee is scheduled for February 9 and will focus on ferries.

Davis-Bacon Wage Rate Survey

Ron Hancock

Mr. Hancock reported that the Department will be conducting a highway wage rate survey. The Department's Federal lettings were suspended for two months during discussions with the U.S. Department of Labor regarding the wage rate updates. In the January 2012 letting, the Department began using the new wage rates in projects. Mr. Garris reported that the engineering estimates in the January-let Federal projects increased due to the new wage rates.

Mr. Barbour noted that the Department's wage rate survey will be electronic and is being designed with stakeholder input including comments from the U.S. Department of Labor. Other states that use electronic wage surveys, including Texas and Georgia, have been helpful in the development of the Department's survey. The goal is to begin the survey in February and streamline approval for the results which should be available in July. The working group for the survey is focusing on developing standard job classifications.

Mr. Jenkins commented that the AGC will publicize the survey when it becomes available in an effort to increase participation.

Structural Bearing Plate Issues

Berry Jenkins/Chris Peoples

Mr. Hancock reported that there were three problems found with one source of structural bearing plates. The first issue was a faulty method for bracing the steel shims in the coating process which allowed the shims to shift. This movement in the manufacturing process allowed an offset in the rubber coating and at times left exposed steel. Secondly, the structural bearing plates were not properly piece marked or traceable. Finally, the structural bearing plates were not being properly load tested. The Department has load tested the structural bearing plates within the load limits of existing test equipment and not found an issue. The thin walled rubber coating causes delamination and rust which may cause a drop in the girder and a potential crack in the deck.

Mr. Peoples provided samples of a defective structural bearing plate and an acceptable bearing plate to illustrate the issue. The Department is currently visiting every supplier's structural bearing plate manufacturing facility to inspect the manufacturing process and the product. The defective structural bearing plate manufacturer has been removed from the approved supplier list. The specification was modified to increase the thickness of the rubber coating. Ongoing supplier approval requires annual manufacturing inspections.

Mr. Hancock reported that the Department has identified which projects have ordered the defective structural bearing plates. There are seventeen (17) active projects with structural bearing plates installed, partially installed or in storage. Field inspection of the defective structural bearing plates yielded approximately 25% acceptable and 75% unacceptable. Any structural bearing plates not already installed will need to be replaced with acceptable structural bearing plates. If the structural bearing plate is installed on an active project, the Department is not requiring the Contractor to remove it unless there is visible damage, but a penalty will be issued. For structural bearing plates installed, accepted and under warranty, the structural bearing plates will be monitored throughout the warranty period and will need to be replaced if there are signs of delamination.

Turnpike Authority Steve DeWitt

Mr. DeWitt reported that the Triangle Parkway was competed early with a paid incentive. The Triangle Trot on November 22 was successful. The road opened to traffic on December 8 and had the first toll on January 3. The next portion of the Triangle Parkway is anticipated on August 1 and the final portion will open by the end of the year.

The Mid-Currituck project is in negotiation with the public-private partnership (PPP). If there is not an agreement, the project will likely continue with GAP funding.

Lower Tier Bridge Program

Victor Barbour

Mr. Barbour reviewed the schedule for the bridge projects. In the next three or four months, plans for projects for the next year will be available. From July 2011 to July 2013, there will be 1,800 projects for bridge improvements. The Department is determining the ongoing bridge maintenance budget for the continued program after 2013.

Transportation Conference

Shelton Russell

Mr. Russell invited the committee to attend the Sixth Annual Transportation Conference on February 9 at the McKimmon Center in Raleigh. This year, a leadership breakfast with Secretary Conti, Board Members, and leading DBE Contractors has been added to the agenda.

Next Meeting Date

The next meeting is scheduled for March 22, 2012 at 10:00 a.m. at the Chief Engineer's Conference Room at the NCDOT Equipment and Maintenance Facility on Beryl Road in Raleigh.

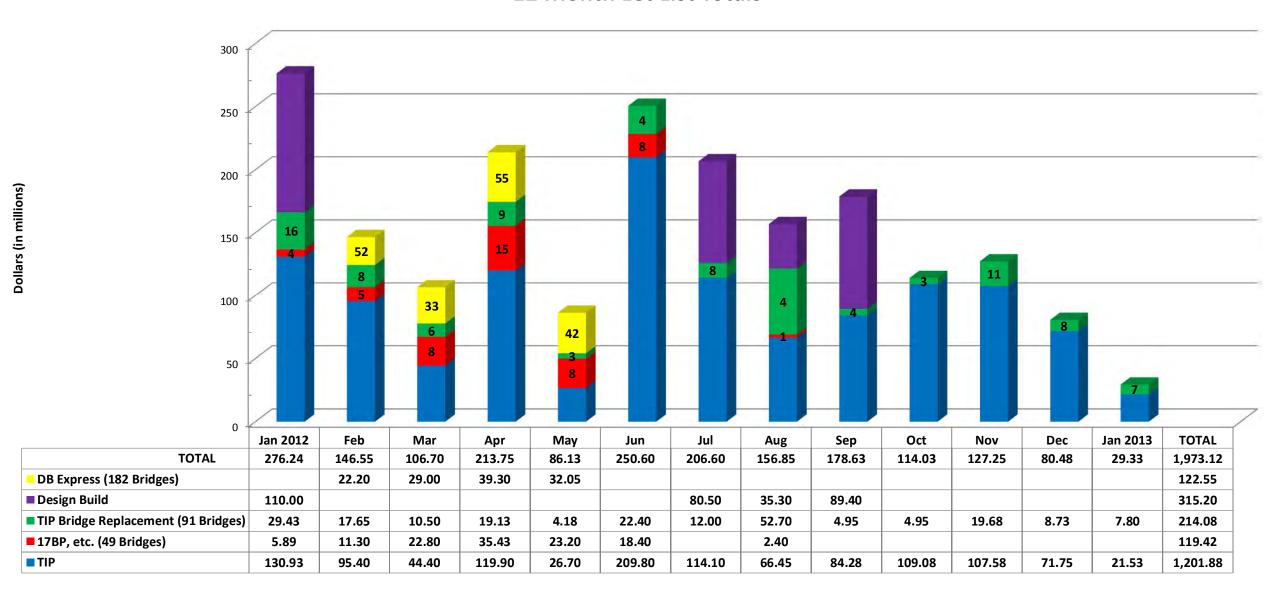
\$ 15,000,000	BRIDGES 235 &238 OVER SR 3421 (POND RD.) AND HOMINY CREEK ON I-26	13	BUNCOMBE	BRIMS-026-1(80)1	42549.3.1	B-5178	9, 201
\$ 21,000,000	FAYETTEVILLE AND BRID	6	CUMBERLAND	BRSTP-301(12) BRNHS-095-2(103)40	33449.2.2 40107.3.1	B-4949	8/21/2012
\$ 14,200,000	1	ത	BLADEN	BRSTP-0011(9)	33395.2.2	B-4028	8/21/2012
\$ 11,200,000	BRIDGES 1 & 2 OVER KNOBBS CREEK ON US17/158	4	PASQUOTANK	BRSTP-17(41)	33791.3.1	B-4599	6/19/2012
	PROJECTS > \$10 MILLION	DGE	LARGE BRIDGE				
\$1,061,100,000	TOTAL COST ESTIMATE PROJECTS EXCEED \$30 MIL						
\$ 30,600,000	US 74 (SHELBY BYPASS) FROM WEST OF SR 1161 (PLEASANT RIDGE RD.) TO WEST OF SR 1314 (HOYLE RD.)	12	CLEVELAND	NHF-0074(142)	34497.3.4	R-2707AB	12/18/2012
\$ 59,700,000	US220 BYPASS FROM SOUTHWEST OF SR 1304 (HARRINGTON RD.) TO FUTURE US220 BUSINESS/US220 BYPASS INTERCHANGE SOUTH OF ELLERBE	8	RICHMOND	HPPNHS-0220(65)	34542.3.5	R-3421C	11/20/2012
\$ 34,400,000	NC24 FROM WEST OF SR 1009 (MAXWELL RD./CLINTON RD.) IN CUMBERLAND CO. TO SR 1853 (JOHN NUNNERY RD.)	6	Cumberland	State Funded	34416.3.3	R-2303A	10/16/2012
\$81,000,000 DB	WINSTON-SALEM-SALEM CREEK CONNECTOR FROM SR-4326 (RAMS DRIVE) TO SR-4326 (MARTIN LUTHER KING DRIVE)	9	FORSYTH	STP-0918(16)	34892.2.3	U-2926	9/18/2012
\$ 45,600,000	JACKSONVILLE - SR 1406 (PINEY GREEN ROAD) FROM US 17 TO NC 2 IN JACKSONVILLE	ø	ONSLOW	STP-1406(7)	35801.3.1	U-3810	9/18/2012
\$ 35,300,000 DB	KERNERSVILLE-SR 2601 (MACY GROVE ROAD) FROM INDUSTRIAL PARK DRIVE TO SR 1005 (OLD US 421/OLD GREENSBORO RD.)	0	FORSYTH	STP-2601(1)	34858.3.3	U-2800	8/21/2012
\$ 59,200,000	SR-4228 (VICKERY CHAPEL RD) TO SR-1424 (HILLTOP RD); GREENSBORO- WESTERN LOOP INTERCHANGE AT HIGH POINT RD.	7	GUILFORD	STPDA-4121(7)	34802,3,4 34820,3,23	U-2412B U-2524AE	8/21/2012
\$ 74,000,000	US 70 FROM THE EXISTING FOUR LANES AT RADIO ISLAND TO US 70 NORTH OF SR-1429 (OLGA RD.)	Ν	CARTERET	STPNHF-0070(132)	34528.3.1	R-3307	7/17/2012
\$ 80,500,000 DB	1-485 FROM US 521(JOHNSTON ROAD) TO 1-77 SOUTH OF CHARLOTTE	10	MECKLENBURG	IMNHF-485(8)	39929.3.1	R-4902	7/17/2012
\$ 34,400,000	FAYET TEVILLE - NC 210 (MURCHISON ROAD) FROM SK 1613 (HONEYCUT I KD.) TO BUTNER RD.; NC 210 FROM BUTNER RD. TO NORTH OF NC 24-87-210 (BRAGG BLVD) IN SPRING LAKE	o	CUMBERLAND	STP-0210(23)	36492.3.4 36492.3.2	U-4444AB U-4444B	6/19/2012
\$ 54,800,000		10	MECKLENBURG	NHFSTP-0074(137)	34749.3.GV3	U-0209B	6/19/2012
\$ 70,500,000	US 70 (GOLDSBORO BYPASS) FROM WEST OF NC 581 TO SR 1300 (SALEM CHURCH RD.)	4	WAYNE	State Funded	34461.3.4	R-2554A	6/19/2012
\$ 90,100,000	775	12	IREDELL	JMS-040-2(145)152	34192.2.1.GV3	1-3819A	4/17/2012
\$ 23,500,000	US 158 FROM SOUTH OF SR 1139 (COUNTRY CLUB ROAD) TO EAST OF NC 34 IN BELCROSS		CAMDEN	State Funded	34430.3.3	R-2414B	3/20/2012
\$ 93,200,000	US 220 FROM SR 2182 (HORSEPEN CREEK RD) TO EXISTING NC 68-US 220 INTERSECTION	7	GUILFORD	STPNHS-0220(25)	34418.3.5 34429.3.7	R-2309AB R-2413C	achme
\$ 33,900,000	WINSTON-SALEM - SR 2643 (UNION CROSS ROAD) FROM SR 2691 (WALBURG RD.) TO SR-2632 (SEDGE GARDEN RD.)	9	FORSYTH	STP-2643(5)	40278.3.1	U-4909	1/17/2012
\$ 50,400,000	REIDSVILLE - US 29 BUSINESS (FREEWAY DRIVE) FROM SR 2670 (SOUTH SCALES ST.) TO NC 14 IN REIDSVILLE	7	ROCKINGHAM	STP-29B(2)	34924.3.1	U-3326A/B	1/17/2012
\$110,000,000	SR-1323 (PROMISE LAND RD.)	4	WAYNE	NHF-0070(147)	34461,3,6	255488	1/25/2012

TOTAL 12MLL JAN 2012 - JAN 2013 = \$1,973,120,000

182 - BRIDGES, etc. affected by 17 DIVISION EXPRESS DB PROJECTS

49 - (17BP, BK, BP) BRIDGE PRESERVATION PROJECTS

12 Month Let List Totals



^{*}The number on the bar chart represents the number of bridges included in each let category.

Surface Transportation Reauthorization and Appropriations Funding Outlook January 2012

REAUTHORIZATION — The current surface transportation authorization act, SAFETEA-LU, has been extended eight times since expiring in October 2009 and is set to expire again on March 31, 2012. About \$48.8 billion annually was provided under SAFETEA-LU for highways and transit programs. The ability to collect and distribute the federal gas tax and fees that support the Highway and Transit Trust Fund has always been part of surface transportation reauthorization bills. Under the current SAFETEA-LU extension the authority to collect the gas tax will expire on March 31, 2012. Some progress was made in 2011 toward enactment of a reauthorization bill as summarized below.

The Senate Environment and Public Works Committee passed a bipartisan two-year surface transportation bill (the Moving Ahead for Progress in the 21st Century Act or MAP-21) in November. Subsequently, the Senate Commerce Committee approved the safety, freight and research components of the bill. But by the end of 2011, the bill's public transportation, intercity passenger rail and financing titles were still tied up in their respective committees of jurisdiction. The largest hurdle to passage of MAP-21 remains the identification of \$12 billion in additional revenue needed to bridge the gap between the funds generated for the Highway Trust Fund from current taxes and the authorized spending levels. The Senate Finance Committee is charged with identifying the funding source and thus far has not publicly identified a solution. The table below list each Senate Committee and what role each has in Reauthorization.

	L. CT 'distion	Timeframe
Senate Committees	Areas of Jurisdiction	Unknown
Finance	Identifying new revenue; extension of the current taxes	
2 220000	that fund the Highway Trust Fund	Tr. 1
Banking, Housing,	Transit	Unknown
and Urban Affairs		Unknown
Commerce, Science,	Rail	Chillown
and Transportation		

The outlook on the House side is equally uncertain. In November, Speaker Boehner announced that he would soon unveil a combined transportation and energy bill, the American Energy and Infrastructure Jobs Act. The bill would authorize expanded offshore gas and oil exploration as well as drilling in the Arctic National Wildlife Refuge and dedicate royalties from such exploration to infrastructure repair and improvement. The bill would likely be a 5-year reauthorization. However, this approach is problematic because the expected revenues from expanded energy exploration would fall short of the \$75-\$80 billion over five years needed to keep transportation spending at current levels. In addition, there is a concern that offshore gas and oil revenue would not come in immediately to fund a multi-year bill. Also, using energy royalties to pay for transportation would undermine the principle of a trust fund supported by highway user fees. The following table lists the House Committees with potential jurisdiction over Reauthorization.

Surface Transportation Reauthorization and Appropriations Funding Outlook January 2012

House Committees	Areas of Jurisdiction Timefram	
Ways and Means	Identifying new revenue; extension of the current taxes Unknown that fund the Highway Trust Fund	
Transportation and Infrastructure	Highways, Transit, Freight and Passenger Rail, Safety, Research	Unknown
Natural Resources	Energy exploration including offshore drilling and drilling in the Arctic National Wildlife Refuge (it is possible the Committee could waive jurisdiction and allow the bill to move just through the House T&I Committee)	

<u>FEBRUARY/MARCH OUTLOOK</u>— There are very few legislative work days scheduled for January and so further action on a surface transportation reauthorization bill will likely be postponed until February. This is what would have to happen in order to enact a reauthorization bill by March 31:

- Senate Finance, Banking and Housing and Urban Development and Commerce Committees will have to approve their respective portions of the bill
- House bill will have to be introduced and approved by the House Transportation and Infrastructure Committee, financing portions will have to be approved by the House Ways and Means Committee, and energy provisions will possibly have to be approved by the House Natural Resources Committee
- The bills need to pass by both houses of Congress
- A House-Senate conference to reconcile the differences in the two bills and produce compromise legislation
- Final bill must be approved by both the House and Senate and signed by the President

<u>LIKELY SCENARIOS AFTER MARCH 31</u>— Based on the information above and previous outcomes in this matter the following in-house table of scenarios has been formulated:

Scenario	Description	Duration	Estimated Funding Impact	Probability
Α	One or two CRs until	30 to 90	30 days - \$3 billion	15%
	Summer of 2012	Days	90 days - \$9 billion	
В	Short Reauthorization Bill without additional \$s	2 Years	Reduced to match Highway Trust Fund (HTF) revenues. Funding loss of \$12 billion.	15%
С	Short Reauthorization Bill with additional \$s	2 Years	FFY 2012 & 2013 at FFY 2012 levels. Funding loss of \$4 billion even with additional \$12 billion in revenues identified.	65%
D	Long Reauthorization Bill with additional \$s	5 Years	Funding impact unknown.	5%

Surface Transportation Reauthorization and Appropriations Funding Outlook January 2012

FY 2012 Budget— Congress approved the USDOT budget in November as part of a minibus package (Transportation, HUD, Agriculture and Commerce-Justice-Science). The obligation limitation on the federal-aid highways program was lowered from the 2010 and 2011 level of \$41.107 billion per year down to \$39.144 billion in 2012 (the original House bill went all the way down to \$27 billion, which was the highest level that could be supported long-term from existing Highway Trust Fund tax revenues). However, the conference agreement added \$1.662 billion in direct appropriations for emergency relief highway funding. NCDOT was notified by FHWA (Notice N 4520.215) late December 2011 that ½ of its annual Obligation Authority (OA) was available because of the CR reauthorization act extending through March 31, 2012. Based an equal amount of OA for the second half of the year the funding would be \$47.2M (4.8%) less than the amount received the previous year.

FY 2013 Budget— In mid-February the Administration will release their FY 2013 budget request. In past years the budget proposal has included robust investments in transportation funding. It is likely that the FY 2013 budget will as well with a message of transportation investment as a jobs creator. Unless there is additional funding provided the amount available in FY 2013 will have to be lower than FY 2102.

Congress-mandated "sequestration" cuts— Since the Congressional Super Committee did not reach agreement on a deficit reduction package, mandatory across the board spending cuts in domestic discretionary and defense spending will begin in January 2013 and so it is likely that the House Budget proposal will begin to address these constraints. The caps for domestic spending only apply to discretionary budget authority. Programs funded through the Highway Trust Fund and FAA Airport Improvement Program are funded via contract authority which is categorized as mandatory sending, thus they fall outside the caps set by the Budget Control Act. The constraints on spending will be felt by the purely discretionary transportation programs. These include all FAA spending except Airport Improvement Program, intercity passenger rail (including Amtrak), New Starts transit, TIGER and other discretionary grant programs, TSA, and Coast Guard. Those programs will have to compete with all other discretionary programs for funding under the non-security spending caps.

ANNUAL TRANSPORTATION CONFERENCE

FEB. 9, 2012

8:30AM - 4PM

MCKIMMON CENTER RALEIGH, NC

BUILDING MOMENTUM:

CREATING JOBS AND OPPORTUNITY
THROUGH INFRASTRUCTURE DEVELOPMENT

REGISTRATION & PARTNERSHIP INFORMATION





BUILDING MOMENTUM:

Greetings!

As North Carolina and the rest of the country slowly emerges from an economic recession, we realize that any effort to jumpstart the economy and build momentum for economic growth should include an investment in infrastructure to support the growing needs of America.

With this in mind, NCDOT and our conference partners invite you to attend the 2012 NCDOT Transportation Conference at the NC State McKimmon Center in Raleigh, NC on February 9, 2012. This year's theme is "Building Momentum: Creating Jobs and Opportunity through Infrastructure Development" and we have assembled a dynamic group of experts and leaders in the transportation industry to explore the initiatives and strategies that will help you be a part of building momentum in the 2012 economy.

We chose this theme because we believe that infrastructure investments have the ability to build economic momentum to speed recovery, and provide opportunities for North Carolina citizens. Key players and various leaders from the transportation industry will be on hand to provide insight on the trends and legislation that will create jobs and business opportunities in 2012 and beyond.

We invite any business that plays a role in creating jobs and business opportunities in North Carolina to participate in this conference. The road to growth and been laid so join us and discover how the transportation industry is building economic momentum in North Carolina.

Sincerely,

Shelton A. Russell, Director Business Opportunity and Workforce Development

CONFERENCE AGENDA

Conference Registration 7:30am – Ongoing

Opening the Doors of Momentum 8:30am – 9:00am Remarks from Eugene A. Conti, Jr., Secretary of Transportation

Session I: Jobs Creation through Infrastructure Development 9:00am - 10:00am **Networking Break**

Keynote Speaker 10:15am - 11:00am Michael V. Roberts, Chairman and CEO of Roberts Companies

Session II: Economic Impact of 2012 Infrastructure Projects in North Carolina 11:00am – 12:00pm

Networking Break

Diamond Awards Luncheon 12:15pm – 2:00pm

Transportation Expo 2:00pm - 4:00pm

Momentum Matchmaking Sessions 2:45pm - 4:00pm

*Licensed engineers attending the entire morning program are approved to receive three (3) PDH credits.

SESSION DESCRIPTIONS

SESSION I: JOB CREATION THROUGH INFRASTRUCTURE DEVELOPMENT

Learn about the impact of infrastructure spending on employment in North Carolina and the potential for upcoming projects like the Southeast High Speed Rail in North Carolina, Bridge Improvement Program, and Aviation Projects to boost the North Carolina economy through job creation.

SESSION II: ECONOMIC IMPACT OF 2012 INFRASTRUCTURE PROJECTS IN NORTH CAROLINA

This panel will highlight anticipated transportation infrastructure projects in 2012 and discuss the business opportunities, and economic impacts of these projects in North Carolina.

DIAMOND AWARDS LUNCHEON

Join us as we celebrate organizations and individuals that have experienced commendable progress and success in the transportation industry. Awards and presentation will be given to firms demonstrating excellence and diversity in the transportation industry.

TRANSPORTATION EXPO

Network with the conference participants that will exhibit at the expo, build new relationships with potential customers, find out about upcoming opportunities, and learn how to get involved.

MOMENTUM MATCHMAKING SESSION

Connect directly with prime contracting firms, government purchasers, and agency representatives pursuing relationships with competitive businesses. Registration available on site at the conference.

CONFERENCE LOCATION

McKimmon Conference & Training Center NC State University 1101 Gorman Street Raleigh, NC 27606 919.515.2277

LODGING/HOTEL INFORMATION

Holiday Inn Express & Suites - Raleigh/NC State 3741 Thistledown Dr. Raleigh, NC 27606 (919)854.0001

Holiday Inn Brownstone 1707 Hillsborough St. Raleigh, NC 27605 919.828.0811

BUILDING MOMENTUM:

CONFERENCE KEYNOTE SPEAKER: MICHAEL V. ROBERTS

Michael V. Roberts is the author of Action Has No Season, Strategies and Secrets to Gaining Wealth and Authority, and over the past thirty-seven years, he has amassed a \$500 million business empire including television stations, downtown lofts, a historic theatre, the Roberts Hotel Group, the largest commercial office building outside of downtown St. Louis, strip malls, and a resort community in the Bahamas. He serves or has served on the Board of Directors of: The International Council of Shopping Centers, Trustee; National Association of Black Hotel Owners, Operators & Developers –

ACTION
HAS NO SEASON

STRATEGIES AND SECRETS
TO GAINING WEALTH AND
AUTHORITY

MICHAEL V. ROBERTS, J.D.

Chairman; National Association of Black Owned Broadcasters. Mr. Roberts is a member of President Obama's National Advisory Council on Innovation and Entrepreneurship and serves on the FCC's Diversity Committee. Mr. Roberts is the recipient of numerous awards such as: 2009 Trumpet Award for Business; 2008 Morehouse College Distinguished Leader; 2007 Ernst & Young Entrepreneur of the Year, and is a recent recipient of Kappa Alpha Psi's Laurel Wreath Award. He has been a participant in some of our country's most prestigious programs: Citizen Ambassador Program, Securities Delegation to China, 1996; Army War College, 2001; Joint Civilian Orientation Conference (JCOC) '75 trip to South America, 2008. Mr. Roberts received his Juris Doctorate degree from St. Louis University in 1974.



DIAMOND AWARDS LUNCHEON

Join us as we celebrate organizations and individuals that have experienced commendable progress and success in the transportation industry. Awards and presentation will be given to firms demonstrating excellence and diversity in the transportation industry.



CREATING JOBS AND OPPORTUNITY THROUGH INFRASTRUCTURE DEVELOPMENT

CONFERENCE REGISTRATION FO	ORM		
☐ Disadvantage Business Enterprises (DBEs) Re			
□ Non-DBEs/ Other Participant Registration \$4			
Participant Name			
Company Name			
Company Mailing Address			
Company Phone	Email		
Is your company a DBE? ☐ Yes ☐ No			
*Method of Payment □ Money Order □ Che *Credit card payments accepted by online regi	eck Check Amount: Check Number: istration at www.ncbowd.com		
Names of additional participants attending con	ferences.		
Name	Email		
REGISTRATION DEADLINE IS	THURSDAY, FEBRUARY 2, 2012		
MAKE CHECKS PAYABLE TO NCDOT-BOWD	FAX REGISTRATION FORM 919.508.1814		
Mail Registration Form & Registration Fees NCDOT-BOWD Mail Service Center 1511 Raleigh, NC 27699-1511 For more information, call 919.508.1804	Conference information and online registration available at www.ncbowd.com		